SIGBI STRATEGIC PLAN 2021-2025



Each SIGBI Director is tasked with visiting regions to talk about our strategic plan and current needs and aspirations.

I will mention, briefly, all 4 strategic goals but leave Goal 1 (PA) until last and focus more on this, one of our strategic pillars and the one I know most about, until later.

I will let Rita have a .pdf copy of this presentation and speaking notes in case you wish to try out the web links I have suggested.



STRATEGIC GOAL 2

Increase membership and reduce age profile.



I Am sure that you are all aware that our membership numbers and clubs are decreasing. This is happening to many organisations currently.

Our age profile is more towards my end of the scale but we need younger members. For example, SI is wanting to include a youth rep in some of the meetings I attend with them but they will not suggest an age range. The UN definition of youth is ages 18-25yrs. I feel that someone much older cannot really represent youth. When I visited SI Southern England recently there was a new, young member aged 27 yrs so I have invited her to join in and she has accepted.



SIGBI Membership 31 March 2022 5,827

- New Forms of Clubs and Membership
- Targeted Marketing Campaigns
- Reduced bureaucracy
- Webinar on the members' page at https://sigbi.org/members/ membership/membership-webinar-2-april-2022/



Women inspiring action, transforming lives

Chevonne has been looking at new forms of membership, such as e-clubs. Nisha has been leading on PR and marketing with advice on brand usage in order to raise greater public awareness of what we stand for and do.



Nisha's presentation at our webinar in February this year asked us to consider how to raise our profile. Not all of us are comfortable with social media but if we are to reach out to younger people we need to use them. With Jane as your media officer and web site administrator, I am sure you are well ahead on this.





- External Marketing Plan.
- Increased use of social media campaigns.
- Improved communications within SIGBI.
- Targeted marketing campaigns
- https://sigbi.org/members/prm arketing/template-pressreleases/
- https://sigbi.org/members/prm arketing/facebook-live-sessions-2022/
- https://www.facebook.com/Sor optimistSIGBI/

Women inspiring action, transforming lives

Nisha and her team have been working on all of these issues.

They have produced items you can use and which are available from our web site and facebook pages. I have included some links for you.



Here are some examples of items produced by Nisha and her team and some traditional media which we must continue to use.

We need to have:

- Good words
- · Good focus
- Good visuals I suspect you are well aware, with Sylvia and Jane as members, of
 the copyright rules around use of items found on the web. Clubs and regions are
 responsible for any misuse of them and this can result in large compensation fines,
 payable by the club or region and if they cannot afford to pay then individual
 members, not SIGBI, are responsible. Those on our flickr pages are safe to use.
 Royalty free is not the same as copyright free, of course.



A balanced budget, with good governance, are needed to support the pillars of PA, Membership and PR/communication.





- Ensure future viability of SIGBI.
- Review of SIGBI structure.
- Review of all SIGBI governing documents
- New IT and Finance Systems.
- Deficit Budget to 2024.

Women inspiring action, transforming lives

With falling membership our income is falling so we have to find ways of making savings.

The largest proportion of most organisation's expenditure is on support costs such as HQ and staffing and we are no exception.

A current review of our structure is being undertaken.

Sylvia has been reviewing all our documentation and I hope that the revisions will be available soon.

Ruth is leading a change in our IT systems.

As a consequence of all this, together with the rising costs for everyone, it has been necessary to set a deficit budget until 2024.



STRATEGIC GOAL 1

Ensure SIGBI's work supports SIGBI Ltd's charitable purposes.



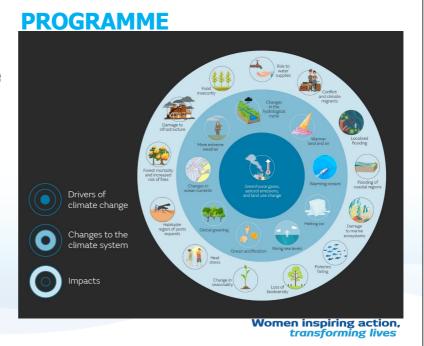
Soroptimist International Great Britain and Ireland (SIGBI) Limited is a charity working to improve the lives of women and girls through its programme work.

Women inspiring action, transforming lives

So, back to PA. As a registered charity we have to focus on our charitable purposes whilst being governed by the Companies Act as a company limited by guarantee.



- Focused programme work.
- Completion of PFRFs to illustrate impact.
- Sharing of best practice.
- Facilitate understanding of UN/ECOSOC.



We need your reports on the database to report to various organisations about the work we do. Examples of these are:

- 1. The Economic and Social Council of the UN (ECOSOC) and the Commission on the Status of Women (CSW) a mystery to many; I only began to understand how it all fits together after attending my first CSW in New York, with many thousands of delegates from women's organisations worldwide;
- 2. Through SI for the High Level Political Forum and use by our UN reps when they attend UN agencies on our behalf; plus The British Commonwealth;
- 3. To work with SI for events such as International Womens' Day (IWD), Day of the Girl Child and 16 Days;
- 4. To demonstrate what we do on our day of action and throughout the year;
- 5. Best Practice Awards which many see as an important part of our annual conference and as examples of best practice. More later.
- 6. We also use them for:
- writing blogs
- compiling reports for UKPAC
- writing articles for Soroptimist News
- compiling the SIGBI Annual Report

During the last 2 years we have run 3 successful webinars covering the topics of importance to us. Zoom has enabled this to happen in a way which has allowed more members across the whole of SIGBI to participate.



Each webinar focused on different topics.

The first one covered the future of PA and the relationship between it, membership and the growth of SIGBI. It ranged from local to global to encompass Educate, Empower and Enable through Awareness, Advocacy, and Action.

The next one looked at whether or not to have a SIGBI project -



Programme Action Webinar 15 January 2022

Question	Results %		
	Yes	No	N/A
1. Do you think we should have a SIGBI project?	36	64	
1. If we do not have a Federation project, should:			
1. We support credible agencies through direct arrangements at region/NA/country/club level?	64	36	
1. The Board suggest support of a chosen agency/partner?	57	43	
1. If yes to 2.2; should any agency be chosen through a ballot of clubs?	57	7	36
1. If we do have a SIGBI project:			
1. Should we accept that no single choice would meet the interests or needs of all of our countries, not as donors nor beneficiaries?	95	5	
1. Should it be chosen in the same way as before, by a request for ideas with a shortlist to be voted on at conference?	43	57	

Ruth gave a presentation on the financial aspects of running a project covering the source of funds, due diligence on implementing partners and avoiding money laundering traps such as crowd funding.

Sylvia spoke about the governance issues such as public benefit, due diligence, financial crime and partnerships whilst reminding us that SIGBI is a company limited by guarantee and clubs are unincorporated organisations.

A questionnaire to attendees on the day revealed this chart - 64% saying no to a SIGBI project with 95% accepting that no single choice could cover the interests of all our clubs. Past SIGBI projects had received no more than 2 or 3 donations from outside the UK and not all UK clubs supported them.



Programme Action Webinar 5 February 2022

- What Discussing and agreeing a topic;
- Why What are the choices and why?
- How What are you going to do to achieve your objectives?
- Outcome What outcome do you expect?
- Reporting your project what did you achieve and lessons learned.
- https://sigbi.org/members/programme/programme-database/

DIGIGIRLZ
Trinidad & Tobago 2020
GIRLS IN STEM

WHY?

3 COMPELLING REASONS

HOW?

STRATEGIC PARTNERSHIPS

Women inspiring action, transforming lives

Much of this webinar explored delegates' understanding of project reporting.

One of the main changes agreed was to bring the text boxes earlier in completing the PFRF so that there is an easier progression to choosing SDGs. Further help on completing the SDGs is in the link shown here, in the membership section.

A format we have used for Best Practice Award presentations each year has followed this 'planning a project' pattern which should help in completing PFRFs. An example is one from Trinidad & Tobago from last year, Digigirlz #55573.

- WHAT/WHY did they do that? A few reasons -
 - Firstly pathways to increasing the economic empowerment of women
 - Secondly to build capacity. Research has shown that the number of girls interested in STEM doubles when they have a role
 model to inspire them. More women in STEM means more role models for girls.
 - Thirdly to close the gender gap in the STEM fields.
- How partnering with corporate entities and academia, namely Microsoft and the schools.
- Outcome 28 girls benefitted from the project. It was reported in 2 national papers thus also spreading knowledge about soroptimism.

The information you include can help other clubs when they are planning a similar project.

BPA presentations are available on our websites in the members section under PA and on conference web sites over the last 4 years.



Programme Action



WHAT - Soroptimist International Great Britain and Ireland (SIGBI) Limited is a charity working to improve the lives of women and girls through its programme work.

Working to the United Nation's Sustainable Development Goals and the 5 P.s:

- 1. People SDG 1-5
- 2. Prosperity SDG 7-11
- 3. Planet SDG 6 & 13-15
- 4. Peace, Justice and Strong Institutions SDG 16
- 5. Partnerships for the goals SDG 17

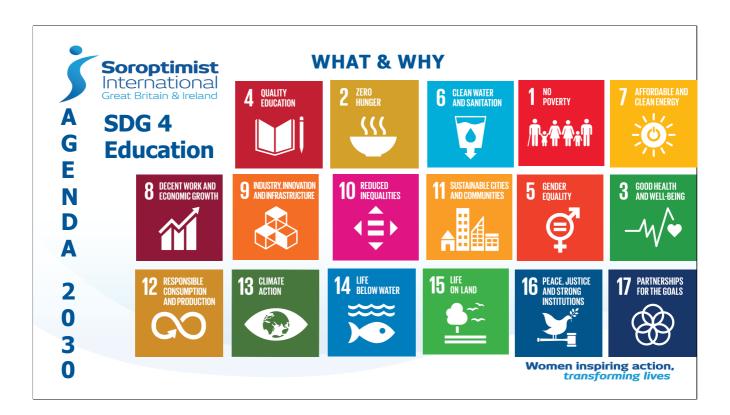
Women inspiring action, transforming lives

So, how do we improve the lives of women and girls?

We have tried to simplify the 17 SDGs by using the UN's suggestion of 5 Ps. Each goal typically has 8—12 targets, and each target has between one and four indicators. There is a table of suggestions on the link in the previous slide.

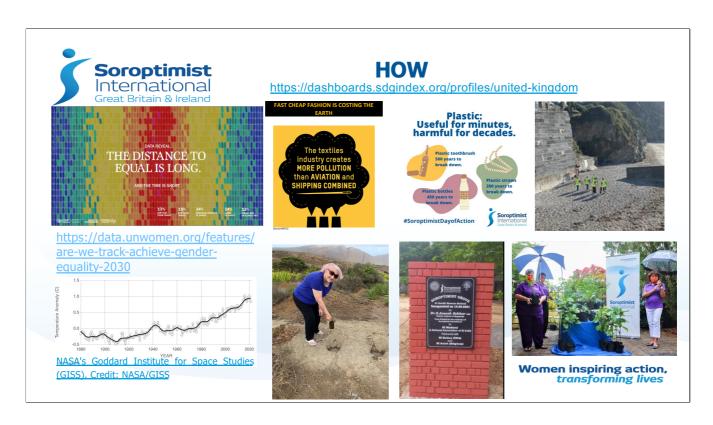
Some have suggested that we focus only on SDG 4 – education - and have challenged suggestions of combating climate change. Each of them links to all of the other SDGs and will fail if we focus on only one SDG.

Let us look at education and climate.



For example:

- 1. SDG 4, education school education needs children to have been well fed before attending school;
- 2. SDG 2, no hunger- needs to have good food available at affordable prices;
- 3. SDG 6, access to potable water, plus no need for women and girls to walk long distances to carry it from a well; and effective sanitation;
- 4. SDG 1, no poverty needs parents or guardians to have sufficient income in order to be able to afford to buy nutritious food; this means paying attention to SDGs 7-11;
- 5. SDGs 7-11 these enable the communities to have clean energy, good employment conditions and wages, reduced inequalities and sustainable communities;
- 6. SDG 5, gender equality needs to have equitable access for all women and girls; that means giving resources to those in most need (equity), not the same to everyone (equality);
- 7. SDG 3, good health depends on an adequate diet, clean water, good sanitation and universal access to health care;
- 8. SDGs 12 -15 to ensure we will not need 'planet B' we will need to educate ourselves and others and take action ;
- 9. SDG 16, peace/justice/strong institutions is needed to provide the atmosphere in which other SDGs can be delivered, e.g. Afghanistan and Ukraine;
- 10. SDG 17, partnership is essential to all since we cannot achieve success without working across communities and having strong allies.



In my blog in August I used this graphic since it illustrates the gaps we need to fill; and the graph showing the increase in global temperatures;

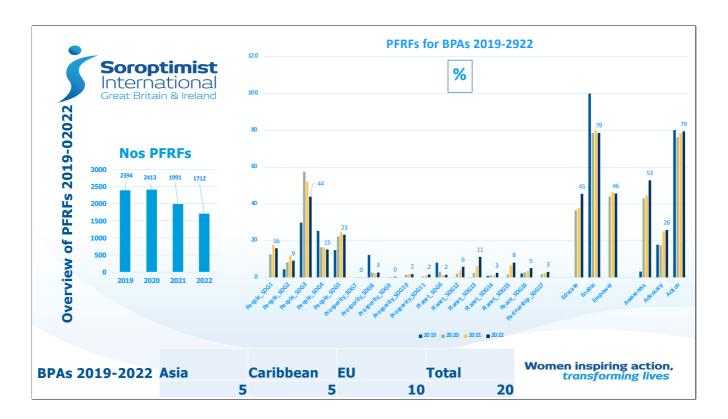
If, like me, you are fascinated by data take a look at the SDG dashboard - https://dashboards.sdgindex.org. The UK is 11^{th} in the SDG league table at present with Estonia and Poland on a par with the UK. The USA is at 41 and Canada at 29. Finland, Denmark and Sweden head the table.

Examples are in our <u>Federation Programme Action Committee meeting</u> in 2021 which addressed climate change plus the <u>Best Practice Award winner</u> from SI The Wrekin which addressed 'fast fashion' and shopping from sustainable and ethical fashion brands;

A suggested mnemonic is reduce/repair/reuse/recycle; in the UK, we can use schemes such as fashioncycle from John Lewis and shwapping from Marks and Spencer as well as the charity shops;

Our day of action on 17 July this year suggested reducing single use plastic—there is a map on our web site which shows relevant projects reported during July. https://www.google.com/maps/d/viewer?ll=-3.81666561775622e-14%2C-121.59385918215315&z=1&mid=15JGMLnegs8IZx_mq0dgGS4duytizshg

Trees for our centenary – 204 PFRF reports in 2021 with over 1000 trees planted and I suspect that not all clubs submitted PFRFs. The bottom row has a photo from our Europe cluster (Jacquie of course) plus one from Asia in the Gandhi Museum (Madurai) whilst the third one is from the Caribbean (Esperance).



I apologise in advance for this busy slide but it is the trends over the last 4 years I wish to look at.

Over the last 2 years the numbers of PFRFs has declined – probably due to Covid and the result of declining membership numbers and clubs.

SDG 3 for Health is the most popular each year whilst SDG 5 for gender equality has been ahead of education for the last 3 years.

Despite working with partners (not just giving donations but 'hands on') is way down but has been showing an upward trend over the last 3 years. I am sure that it is and could be much higher.

Of the 3Es 'Enable' is the favourite whilst from the 3As 'Action' is in the lead. Should we be doing more advocacy – e.g. on the demotion of the Minister for Women in the current government to Parliamentary Secretary (Cabinet Office) from Parliamentary Under Secretary (FCDO).

We have 3 clusters for looking at PA work with countries in the Europe cluster being within UKPAC with ROI and Malta as observers.

The other clusters are:

- Asia India, Pakistan, Bangladesh, Nepal and Sri Lanka
- Caribbean Anguilla, Barbados, Grenada, Jamaica, St Vincent & Grenadines, Trinidad & Tobago, Turks & Caicos.

We are asked often why do clubs in Asia and the Caribbean win more awards? Well it is not so. It has varied year on year over the last 4 years and this is the overall picture for 2019-2022. In 2020 4 out of the 5 were in the UK.



Partnerships

* https://www.facebook.com/North-America-Europe-UN-CSW-Caucus-103341485522214/

*North America and Europe Womens' UN CSW Caucus

https://womensmajorgroup.org Group for HLPF

The UK report in 2019 is at

https://sustainabledevelopment.un.org/content/documents/23678UK 12072019 UK Voluntary National Review 2019.pdf

* https://nawo.org.uk/our-members/
National Alliance of Women's
Organisations and its Civil Society
Women's Alliance

By Lokal_Profil, CC BY-SA 2.5, https://commons.wikimedia.org/w/index.php?curid= 4159529

Women inspiring action, transforming lives

SIGBI has several partnership links, so increasing our sphere of influence; SI and the Federations are, of course, our most obvious ones.

Other partnerships are:

- The NA&E Caucus at the UN; The Caucus works on issues such as CSW sorops are well represented on this group especially during negotiations on the outcome document of CSW each year. This is one of 5 caucuses, as shown on the map.
- The women's major group is involved mostly with the High Level Political Forum (HLPF) which reviews each country's progress on the SDGs with selected SDGs and some countries, annually. Countries volunteer reviews, known as VNRs. There are usually around 40 submissions. This year it was SDGs 4, 5,14,15 and 17. The UK was reviewed in 2019 its report covers all SDGs.
- NAWO and its CSW Alliance Liz Dominey and I and 3 other soroptimists as members of
 other organisations are involved currently with this group which focuses on the UK and
 works with the Government Equalities Office. It was critical of the VNR report submitted
 by the government in 2019. Being a member of this group enables us to maintain our
 apolitical status since any communication is the result of debate across the membership
 and enables us to work more closely with the GEO than we would be able to do alone.
 However, at the moment the future of the GEO is uncertain with the demotion of the
 Minister for Women.



OUTCOME - the value of partnerships



A Network of Women's Rights
Activists From 128 Countries
United by One Purpose
Frontline Activists put their own
lives at risk to protect women
and girls from violence. But they
can't do it alone. We urge heads
of nations to take a stand and
issue a public call for this global
treaty.

Women inspiring action,
transforming lives

There has been dissatisfaction with the Convention to End all forms of Discrimination Against Women (CEDAW) and the Beijing Platform for Action for some years because they are not enforceable legally. The Istanbul Convention from the European Council is, when incorporated into national laws – just achieved in the UK. The Every Woman Treaty is meant to improve on CEDAW but this has to be negotiated with the UN....

Some authors of the EWT:

Margaret Owen, Founder/Director, Widows for Peace through Democracy, England – CSW Alliance

Jackie Jones, Past President, European Women Lawyers Association, UK, a member of the core platform committee and a member of SI Cardiff

Jeanne Sarson, Founder, Persons Against Non-State Torture, Canada – NA&E Caucus

This will need our strong support if it is to progress through the UN and be adopted.



I hope this overview is of interest and help to you going forward and I am happy to take questions and listen to your comments.